MADRID’S MINING LANDSCAPE
MADRID, NEW MEXICO
November 11, 2011

TASK THREE REPORT
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EXECUTIVE SUMMARY

This report summarizes the Madrid Mining Landscape Project that was initiated by the New Mexico Abandoned Mines Land Program (AML). AML undertook the project to address the legacy of coal mining in Madrid. Dekker/Perich/Sabatini (DPS), a planning consultant, was hired by AML to create a community-based plan to comprehensively address the environmental impacts of coal mining on Madrid’s landscape. Over an eighteen month period in 2010 and 2011, DPS worked with Karpoff and Associates, a mediation and planning firm based in Albuquerque, and Golder and Associates, an environmental engineering firm, to develop a plan that had strong community support and well-articulated goals.

This is the third and final report for the project. The Task One Report summarized the process and strategy for implementing a community plan. It also presented precedent projects in other communities that could be useful to developing solutions in Madrid. The Task Two Report focused on the results of the three community meetings held in 2010. Copies of these reports can be accessed at: http://www.madridmininglandscape.org/projects.html

This Task Three Report has four parts:

1. Introduction – Overall summary of the project’s goals and objectives
2. Community Outreach – Summary of the results of the community input and meetings
3. Proposed Projects – Detailed discussion of two watershed restoration/stormwater management projects including existing conditions, objectives and reclamation strategies
4. Implementation Steps – General overview of the community and agency roles and responsibilities for successful completion of the proposed projects

The Introduction explains the purpose of the plan and provides a short synopsis of AML’s mission and prior work in Madrid. It also introduces the challenges of the legacy of coal mining in Madrid, particularly community impacts due to uncontrolled stormwater runoff and excessive sedimentation.

Section 2 details the community outreach process used throughout the project. Through a series of well attended community meetings, an interactive website and personal interviews, the project team established a good rapport and working relationship with key community leaders. Madrid, with its loose coalition of civic groups and no formal governing structure, requires different strategies for generating community support. The project team established an informal advisory board and made presentations to the five established civic groups in town. Individual interviews throughout the project helped establish a level of trust that proved useful in larger meeting settings.

Section 3 outlines the projects that were generated from the community planning process. The project goals include restoring the watershed, mitigating stormwater-related damage to property, improving public open space, and strengthening Madrid’s identity. Specific project strategies include stabilizing gob piles, utilizing stormwater as a community resource, and developing recreational opportunities and community interpretive elements.

The project team identified two significant projects to improve the quality of life for Madrid residents. The first project is the East Slope Catchment which will stabilize slopes, protect property from flooding and sedimentation and safely convey water to the arroyo. The second project will restore the hydrologic function of central drainage in Madrid, increasing channel length and sinuosity, and provide water for community food source development. Proposed remediation strategies include geomorphic reclamation and low impact development design in combination with traditional civil engineering solutions such as drop inlets and conveyance piping.

Section 4 proposes strategies for implementing the proposed projects. Successful implementation will require coordination and cooperation from county, state, and local agencies. It will take approximately two years to complete technical studies and receive the appropriate environmental clearances to be able to start construction on the proposed projects. Resources to potentially finance or support ancillary restoration efforts that fall outside AML’s mission and funding are also identified.
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1.1 INTRODUCTION
INTRODUCTION

The Abandoned Mine Land Program (AML) funded and supported the Madrid Mining Landscape Project as a means to comprehensively address the legacy of coal mining in this historic mining town. From the 1800's to the 1960's, coal extraction drove the economy and shaped the landscape. From the 1960's to today the village of Madrid has thrived as a unique, self-sufficient town by promoting its unique history and becoming known as a haven for artists.

PLAN PURPOSE

The purpose of this report is twofold: to summarize the results of a community-based plan for Madrid, New Mexico and to recommend implementation strategies for realizing the plan. In 2010, AML and its consultants worked with the community of Madrid to create a comprehensive strategy for mitigating the effects of past mining practices in and around Madrid, New Mexico. With extensive community input, the project team proposed a series of measures designed to address environmental degradation associated with past coal mining. The implementation portion of this report provides a framework for initiating projects and working with stakeholders for their successful completion.

AML’s mission to reclaim abandoned mines follows a hierarchy of priorities:

1. Protection of public health, safety, general welfare and property from extreme danger resulting from the adverse effects of past mineral mining practices.
2. Protection of public health, safety and general welfare from adverse effects of past mineral mining and processing practices, which do not constitute an extreme danger.
3. Restoration of eligible lands and waters and the environment previously degraded by adverse effects of past mineral mining and processing practices, including measures for the conservation and development for soil, water (excluding channelization), woodland, fish and wildlife, recreation resources, and agricultural productivity.

For the past thirty years, AML has focused on Priority One and Two projects: safety hazards associated with abandoned coal mines, such as closing adits and removing dangerous structures and addressing reclamation issues such as those illustrated below. This has typically required that AML work with individual landowners, often in a reactive mode, to address issues that pose an immediate hazard. This approach successfully addressed hazards to public safety, but did not resolve the larger, long term environmental legacy of past coal mining activities.

With most of the extreme hazards resolved, AML can now focus on Priority Two and Three issues, namely how to reclaim an environment that has been degraded by coal mining practices. The Madrid Mining Landscape Project represents a comprehensive and community driven approach to addressing Madrid’s mining legacy. By taking a comprehensive approach, AML can address the secondary effects of mining in Madrid such as localized flooding, sedimentation, and erosion.¹

The village of Madrid benefits from, and is challenged by,
its coal mining legacy. The town’s identity is rooted in its
mining history: vestiges of coal processing and mining
practices – particularly the gob piles and the town’s historic
structures, help define the sense of place. Tourism, the
mainstay of Madrid’s economy, relies upon the town’s
historic character to attract visitors to its art galleries and
restaurants. At the same time, the legacy of coal mining
has left behind a compromised landscape, resulting in
uncontrolled stormwater runoff and excessive sedimentation.
The challenge for Madrid is how to address the negative
impacts of mining without compromising the identity of the
town that attracts tourists and drives the economy.

The village of Madrid also faces challenges in implementing
reclamation projects as detailed later in this plan. Madrid
is an unincorporated community and relies upon a network
of individual civic groups and Santa Fe County for essential
services. The civic groups, which oversee property
covenants, fire and water services, business concerns and
cultural activities, constitute an informal governing structure
for the community. However, except for the Madrid Water Co-
operative, the Madrid civic groups’ formal responsibilities
do not extend to community-wide solutions across private
property boundaries. The County, while responsible for
planning, public safety, Open Space and other services, has
limited resources to devote to one community. This report
proposes recommendations on how AML can work with the

village, the County, and various stakeholders to build and
maintain watershed improvements.

This document reflects the community’s consensus on
how best to address environmental and quality of life
issues within the AML framework. The consensus resulted
from months of stakeholder consultations, meetings with
community groups, and a series of well-attended public
forums. During that time, the community worked to identify
projects that both addressed environmental issues and have
the potential to make enduring changes in the overall quality
of life.

‘New Mexico is an uncertified AML program, meaning that the state program
has, or intends to, address all remaining abandoned coal mine problems in its
jurisdiction. Uncertified program funds may only be used for priority one and
two coal reclamation (activities) and for priority three reclamation that is a
part of priority one and two coal reclamation (activities).
1.2 COMMUNITY OUTREACH
COMMUNITY OUTREACH

COMMUNITY OUTREACH PROCESS
The Madrid Mining Landscape project represents an evolution in AML’s approach to accomplishing its mission. To state again, AML’s three priorities are:

Priority One- Protecting people and property from extreme danger;

Priority Two- Protecting people and property from other adverse effects; and,

Priority Three- Restoring the environment previously degraded by mining and processing practices.

The Madrid project was the first community-based planning effort sponsored by the New Mexico AML Program, and offered AML and the project team opportunities for new approaches, while operating within AML’s mission and funding parameters. This section of the report outlines the objectives, principles and strategies of the project’s community outreach process.

COMMUNITY OUTREACH OBJECTIVES
The project team, in conjunction with AML, identified several objectives for the community outreach process:

- To identify and work with a broad range of stakeholders;
- To understand the community’s social and historical context, and the key issues; and
- To work jointly with Madrid community stakeholders to design an effective planning process that results in a useful plan.

COMMUNITY OUTREACH PRINCIPLES
It is important that all community outreach activities are based on core principles. The core principles that governed the Madrid Project team’s approach included:

Collaborative design. “People support what they create.” That is, people support activities that they have an influential part in designing and creating. It is important to genuinely consult with key stakeholders throughout the project, on the planning process as well as the plan’s content—how the project is undertaken has a significant impact on its results, and a collaborative approach in its design helps build broad-based confidence in the plan’s usefulness and successful implementation.

Balance of “outside” and “local” knowledge. Professionals on the project team and at AML bring important technical information. Community residents bring important local perspective. Carefully integrating anecdotal and qualitative experience with technical and quantitative assessments builds the basis for good dialogue and well-informed decisions. It is essential to consider local values and perspectives as well as to rely on empirical data.

Alignment with local values and patterns. Project team members are guests in the community. Also, participative planning processes ask community members to make time in addition to business and family obligations, on a volunteer basis. For both reasons, it is courteous to work, as much as possible, according to local schedules and routines, and to “go to people” rather than “have them come to us.” One example is that meetings should be scheduled locally and as conveniently as possible for local residents.

Good personal relationships. Building and maintaining positive relationships with local leaders and other stakeholders is an essential first step and an ongoing component of the planning process.

Willingness to learn. The outreach approach should remain collaborative and flexible, and not become mechanical and prescriptive. The project team should learn as the project moves forward.

Multiple avenues for participation. In general, residents of local communities appreciate having a variety of ways to offer their ideas in planning processes for several reasons, including:

- Time/scheduling constraints
- Personal preferences, e.g., for small or large group processes
- Negative past experiences with public meetings or other participation avenues.

Common complaints about public processes include “community meetings are non productive,” or “not everyone has email,” echo this concern. If a planning process relies too
At the beginning of the project, AML Five core civic groups in Madrid form the project team organized and mining landscape. This included asking what community members thought about the gob piles; what they appreciated about living in Madrid; and what particular issues they thought were most important to the town.

Third, team members asked for advice on how to design an effective planning process for Madrid. This included candidly presenting planning dilemmas identified by the project team and asking for suggestions on how to proceed in resolving them. The two challenges most often discussed were:

1. Developing a community plan while relying on private property action: “How can we design a genuinely community-based plan about the mining landscape when nearly all projects must be implemented on private land?” and
2. Obtaining community agreement within an independent-minded, unincorporated community: “How can we create genuine consensus on a plan in a community that values independent opinions and has no official governing body?”

During the second phase of the project, which included three community meetings to present substantive project ideas, residents who attended the meetings were encouraged to contact the team if they wanted to speak one-on-one with team members. Also, the project website invited individuals to contact the project team.

**Community Meetings.** The project team organized and facilitated three community meetings that a) presented key findings by the project team; b) collected and answered questions; c) developed ideas for community projects, and d) presented and refined projects to include in the community plan.

The first meeting was an open house outlining key issues identified during the first phase of the project, followed by an interactive discussion. This meeting also formally introduced the project team and AML personnel. The objective was to determine whether the community agreed with the team’s assessment of the key issues, and to begin discussing projects that would resolve the issues.

The second meeting was an open house and discussion that presented draft community goals, strategies and projects that would form the basis of the plan.

The third meeting was a presentation of the draft final plan, focusing on actual on-the-ground projects that AML could sponsor and implement in Madrid. The discussion focused on a) confirming whether the project addressed community needs and met with community approval; and b) suggestions for project refinements.

**Civic Group Reports.** Five core civic groups in Madrid form a loose governance structure for the community. The project team reported at least once to each of the civic groups, at their regularly scheduled meetings, to introduce the project and to report on progress. The intent was to acknowledge and work through the local governance structure, as well as to get a “reality check” on the emerging elements of the plan from the distinctive perspectives of each of these groups. In addition, a significant number of people offered their suggestions for the plan at these meetings, rather than attend the open

**COMMUNITY OUTREACH STRATEGIES**

Several strategies were developed for community outreach:

**Individual Interviews.** At the beginning of the project, AML assisted the project team by providing an initial list of 24 individuals to contact, and by informing a number of people in Madrid that they would be contacted by the project team. This was a very helpful step in introducing the project and the team to the community. Primary criteria for selecting people to be interviewed were a) land ownership; b) position of community leadership; and c) previous interaction with AML. Interviewees occasionally referred the team to other people or groups to contact. (Please see Appendix C for contact names and information.)

All interviews were informal, but followed a similar approach with three components: First, the team members introduced themselves, the project team, and the overall objectives of the project. Each interviewer informed people of the source of project funding, the reason for AML’s focus on Madrid, the open-ended range of possible outcomes foreseen, and—most important—the desire to approach the project in a collaborative manner, without preconceived notions.

Second, team members asked about issues related to the mining landscape. This included asking what community
community meetings. For reference, the five groups are:

**Madrid Landowners Association (MLA).** The MLA was formed by the Albuquerque and Cerrillos Coal Company in 1975 to enforce covenants and restrictions on development in Madrid. The purpose of the covenants is to assure “insofar as possible, that each lot shall be developed, improved, and used in such fashion as to cause the least disturbance to and distractions from the natural environment and the overall appearance of Madrid from within and without.”

**Madrid Cultural Projects (MCP).** The MCP is a 501(c)(3) organization, “with a mission to preserve and protect Madrid’s historical structures and foster cultural projects which support and promote the community.” The MCP has a number of committees that oversee the Ballpark redevelopment, the Historical Society, the Community Garden (which provides free vegetables for people in need), and other community projects.

**Madrid Merchants Association (MMA).** The MMA operates VisitMadridNM.com, which provides detailed information on 80% of the businesses in Madrid, and supports the town as an art destination for visitors from around the world.

**Madrid Water Cooperative (Co-op).** The Co-op oversees the drinking water system in Madrid. This includes monitoring water supply, maintaining compliance with water regulations, setting and collecting assessments for operation, and repayment of the bond on the town well.

**Madrid Volunteer Fire Department (VFD).** The VFD has 23 members and operates two engines, a tender-tanker, rescue/EMS ambulance, and two other utility/rescue vehicles.

**Informal Advisory Board.** During the interviews and initial group presentations in Task One of the project, the project team identified and formed good relationships with several community leaders. The team looked on these people as advisors, and periodically met or called them to a) be a sounding board for ideas, b) provide feedback from the community, and c) speaking on behalf of the project team within the community. These advisors were consulted informally and individually, because of the number of regular monthly community meetings and variation in people’s schedules.

**Project Website.** The project team created a simple website to post the plan’s objectives, process, scheduled activities and progress, and to post graphics of the area and the emerging projects. The site invited opportunities for comments and suggestions, as well.

**County Staff Consultation.** The project team met periodically with staff from Santa Fe County, including the Open Spaces Program, the Planning Department, and the Technical Advisory Team. Although AML plans to underwrite the capital costs of several projects, it cannot provide funding for operations and maintenance. A constructive partnership between AML, County agencies and Madrid residents and groups increases the likelihood that projects can be sustained over the long term.

**AML Consultation.** While not formally a part of “community outreach,” the project team’s relationship with AML formed a significant part of the outreach process. This was of particular importance on this project, because the design of a community-based plan represented a departure for AML’s typical approach.

**LESSONS LEARNED**

**Individual interviews are an essential first step for success.**
- Talking with people one-on-one or in small groups establishes a tone for the project, helps understanding, allows for informal exchange of ideas, and helps create trust.
- At the beginning of the project, it allows project team members to introduce themselves, the project and its objectives, as well as their principles and approach.
- It allows team members to build relationships and to understand local issues and context, and creates opportunities to design the entire process collaboratively.
- If done with a sense of courtesy and openness, it can demonstrate that the values outlined above are really important to the project team, and builds trust in the community.
- Maintaining contact with individuals throughout the project, project team members can create an iterative feedback loop, vetting and refining provisional ideas on an informal basis.

An open-ended approach engages people and helps to build good relationships.
- During initial interviews, demonstrating the project team’s approach sparked engaging and lengthy conversations. Many residents expressed initial skepticism about the intent of the project. Everyone offered a number of analyses of issues and suggestions about process design. Without exception, people in Madrid appreciated the open-ended and collaborative values displayed in the approach.
Throughout the planning process, remaining open to new ideas reinforced the perception within the community that the project team was carrying through on its principles. Also, it required the project team to re-think its approach and the actual projects to propose. This resulted in a stronger plan overall.

Meetings with the local civic groups were effective as additional “community meetings.”
- Engaging people in familiar settings allowed for open and productive exchanges of ideas.
- Attendance at civic group meetings reflected a broader cross section of the community than conventional community meetings.

A focus on substantive, critical issues gains interest and trust.
- While the sponsoring agency may have ideas to propose, presenting these in a provisional manner and remaining open to other ideas reinforces the local support for the final product—even if the sponsoring agency cannot meet all local requests because of funding guidelines or limits.

The project website was not used extensively.
- However, in other communities, having a project website may be more important.

Maintaining close communication was especially important on this project.
- Because the design of a community-based plan was a new venture for AML, the agency and the project team were “learning as we go,” in a sense, to understand what could be included in the plan.
- AML leadership willingly listened to community-based input and shaped the planning within the defined limits of its mission.
- “Community-based” is a term that implies allowing the community significant influence in the content of the plan. However, AML was required, at all times, to remain within the parameters of its mission. This required the agency and the project team to learn together the distinction between what was allowed under AML’s mission and what was merely precedent-setting.
- Good communication was necessary to explore what was possible for AML to sponsor, on one hand, and what would meet community-identified needs, on the other.

As found in the Task I precedent research, this plan resembles a small-scale community-based watershed restoration plan. Planning and restoration on a watershed scale has been successful in numerous communities whose goals were to improve their water quality and stabilize their stream system. For instance, the Sierra Nevada Alliance states the following applicable principles:
- Restoration must be consistent with watershed level assessment, analysis and evaluation; restoration includes protection of existing healthy conditions
- Restoration should be staged, moving outward and downward generally from the top of the watershed, from core healthy or restored areas; exceptions are limited to work designed to link core healthy areas
- Restoration projects should be prioritized within each watershed for effectiveness on the basis of maximum ecological benefit and on the benefits to sustainable local community economics and/or revitalization
- Restoration that alters environments should give highest priority to project results that use natural processes.

The Project Team also learned the following from its work with stakeholders:
- Stakeholder outreach must embrace local organizational and individual knowledge to generate community-based solutions to environmental problems.
- Stakeholder outreach benefits from honest assessments of environmental conditions of concern to stakeholders.
- Reclamation of disturbed landscapes must be interwoven with community identity, and the town’s physical and organizational resources.
- The methods, scale, and type of proposed improvements must consider the stakeholder and partner commitments for maintenance and operations.
- Iterative consultation, education and consensus building with stakeholders and AML is a key to successful planning and project implementation.
1.3 PROPOSED PROJECTS
PROPOSED PROJECTS

OVERVIEW OF PROJECTS

Two reclamation projects emerged as meaningful to the quality of life for Madrid residents and fulfill the AML mandates: the East Slope Catchment Project and the Arroyo Restoration project. General project boundaries indicated in Figure 1.2 correspond with the dominant physiographic elements of the watershed.

The overarching goal for both projects is to improve watershed conditions and to restore hydrologic function within developed areas of the Madrid watershed. The East Slope Project tackles the stormwater drainage problems associated with the eastern escarpment and built environment. The Arroyo Restoration Project seeks to reestablish a healthy and stable stream system within Madrid’s public open space or “greenbelt”.

Community benefits associated with these projects may also include improvements to water quality, revegetation for dust and erosion control, improvements to emergency vehicle access, recreational amenities, and community food source development.

The most complex project is the East Slope Project. It requires the cooperation of large numbers of stakeholders to be successful and would likely be phased within small drainages. The majority of the Arroyo Restoration projects oriented in a north/south direction in the arroyo floodplain, thus requiring the cooperation of fewer landowners.

HYDROLOGY ALTERED BY MINING

The hydrologic function of the Madrid watershed has been significantly impaired by mine-related activities: Railroad construction, underground mine development and the disposal of coal mine wastes (gob, slag and red dog), highway construction, human habitation, and uncoordinated public infrastructure particularly related to stormwater management have all disrupted the surface water hydrology in the vicinity of the village.

RESTORATION GOALS

1. Restore watershed- Improve stormwater management within the village and, to the extent practicable, restore a more balanced hydrologic function to the Madrid watershed.
2. Protect private property.
3. Improve public open space.
4. Support community history and identity- Balance general community consensus that gob piles should not be removed, yet reclaim those gob piles that contribute to the damage of property.

RESTORATION STRATEGIES

1. Reclaim/stabilize some gob piles
2. Stabilize and naturalize drainages
3. Assure long-term sustainability of improvements
4. Utilize stormwater as a community resource
5. Develop recreational/interpretative elements

Healthy stream systems are defined as those capable of transporting sediment loads without aggrading or degrading while maintaining a relatively constant cross section, pattern (sinuosity) and longitudinal profile over time. Stable channels are in a dynamic balance between local scour and deposition, adjusting to changes in stream flow, sediment load, stream slope and vegetation. Stable streams are continuously evolving in response to climatic, landscape and geologic processes and maintain a balance with their natural components- water, sediment, energy and vegetation.

In the Southwest, healthy ephemeral stream systems have a main channel with low banks, high flow channels that carry water infrequently during large storm events and a wide floodplain that accommodates a sinuous channel. (See page 25 for additional information.)
**TECHNICAL APPROACH**

Each project description below provides an assessment of existing conditions and outlines potential solutions broadly divided into technical and organizational approaches. Technical solutions considered are a range of engineering and design techniques, including geomorphic reclamation, low impact development (LID) and more traditional engineering solutions to reclamation and stormwater conveyance.

- Geomorphic reclamation techniques are frequently used by the AML program in more remote locations and may have limited applicability to built environments.
- Conventional stormwater solutions are designed to handle large precipitation events (e.g. the 100 year flood).

**GEOMORPHIC RECLAMATION**

Geomorphic Reclamation is a landscape design approach to restore stable slope profiles and construct natural drainages/landforms in reclaimed ecosystems modeled after natural landscape and hydrological processes and patterns. In southwestern reclamation, geomorphic reclamation involves the construction of talus slopes and rock outcrops, the use of suitable soil substitutes, variable topdressing thickness, the addition of surface rock on slopes, and reconstructing complex hillslopes and more sinuous drainage patterns. Geomorphic reclamation has the potential to enhance landscape diversity while reducing short-term construction costs and long-term maintenance costs.

and rapidly convey, manage and treat stormwater. These traditional designs often employ large and costly facilities (flumes, pipes and basins) and require more maintenance.

Madrid residents expressed a desire to use LID techniques wherever possible. LID techniques are particularly suited to capturing stormwater and its use as a community resource with a specific ability to help develop community food source production. Projects which use stormwater for beneficial purposes such as passive irrigation of landscaping and food producing shrubs or trees should be incorporated at every opportunity.

Although low impact development approaches are commonly used in today’s design professions, the planning team understood Madrid’s approach to LID as based in permaculture principles. Permaculture is a sustainable land use design approach based on ecological and biological principles and patterns that occur in nature. Permaculture aims to create stable, productive human settlements and agricultural systems that are harmoniously integrated with the land.

Successful LID design may also succeed in linking the historical aesthetics of the Town of Madrid with the functional requirements of drainage and conveyance structures. Infrastructure within Madrid is built with a unique historic aesthetic or vernacular style, which suits the spirit of the village of Madrid. Vernacular constructs include stone flumes and walls, stone swales, cast in place concrete walls, reclaimed scrap steel walls and clapboard buildings. Although some of these materials are not suited for drainage facility design, these vernacular elements are a design language that should be respected and utilized.

**LOW IMPACT DEVELOPMENT (LID)**

LID practices, though engineered, are better suited for rural village conditions and small watershed restoration, emphasizing water conservation and protection of water quality. LID is a comprehensive land planning and engineering design approach with a goal of maintaining and enhancing the pre-development hydrologic regime of urban and developing watersheds.

LID approaches include the following:

- minimizing land disturbance during development,
- incorporating and preserving natural features in the development,
- decentralizing stormwater management and treating it at the source
- reducing and disconnecting impervious surfaces in the development
- understanding and mimicking pre-development hydrology.

*Pedestrian bridge, beyond, and arroyo escarpment. This portion of the Madrid arroyo was channelized and straightened in the 1930’s by the US Army Corp of Engineers.*
PROJECT 1: THE EAST SLOPE CATCHMENT

The East Slope Catchment Project begins on the east ridge of the valley, extends north and south to encompass the village and properties significantly affected by past mining practices and west to the arroyo. (See Figure 1.3) Multiple small watersheds generally drain from east to west into the uncoordinated and poorly engineered drainage system of the village, its roads and drives, across NM Highway 14, through yet more residential parcels, and empties into the Madrid arroyo.

Stormwater management and sedimentation are the primary issues to address within the project area. Disturbed areas above the village have increased runoff and erosion and essentially all natural drainages between Ice House Road and the arroyo are interrupted, causing water to either pond in the roadways or flow uncontrolled through private property. The East Slope project is complex because of the extensive terrain alterations by past mining practices, the village’s built environment, and the need to coordinate multiple landowners for project reconnaissance, design and implementation. To effectively implement the project, it is anticipated that the work will be phased within smaller watersheds. While restoration designs would consider the entire project area, it is recommended that work progress from upland areas and move down to the floodplain of the Madrid arroyo.

To better define the issues of the East Slope Project this report divides up the reach into three zones; the Slope Zone, the Village Zone and the Arroyo Zone. These zones more or less correspond to specific physiographic characteristics of the watershed and its function, mine related disturbances and the built environment, each requiring different treatment options to improve conditions. The treatment or remediation goal for the zones are: the Slope Zone - Stabilize and Infiltrate, the Village Zone - Capture and Convey, the Arroyo Zone - Detain and Reuse.

THE SLOPE ZONE: STABILIZE AND INFILTRATE

Slope stabilization and water infiltration are strategic reclamation goals to be accomplished in the Slope Zone. The steep to very steep sloping topography in combination with medium-textured/low-permeability soils and generally sparse vegetation results in naturally high rates of runoff and erosion. The east slope has been significantly affected by mining activity that have changed the escarpment’s drainage pattern further exacerbating local stormwater issues. Specifically, over-steepened slopes and changes in surface runoff patterns associated with the gob piles; poorly engineered slope cuts and other grade modifications; and little or no vegetative cover in disturbed areas allows for water to concentrate on slopes, leading to excessive erosion and sedimentation. More recently, individual landowners have altered the drainage patterns to protect or access their property. There is also evidence of off-road vehicle disturbance on the slopes and gob piles. The cumulative effects of past and recent terrain disturbance are numerous ranging from muddy roads that are impassable for personal and emergency vehicles to homes that flood and/or fill with sediment.
Land reclamation techniques that stabilize slopes and facilitate the infiltration of precipitation will improve the environmental conditions encountered on the hillside. To improve the ability of gob pile to infiltrate water will require a modification of the soil surface, namely make it more coarsely textured and thereby more permeable. Secondly, the establishment of vegetation will protect the soil from raindrop impacts and associated soil erosion. A proposed specific recommendation is that locally available red dog (also known as clinker, these are altered and hardened shale and sandstone materials associated with burned coal beds) be used as a top dressing in reclaimed areas. Coarse texture will allow for more water infiltration and be a better substrate for plant growth. Top dressing with red dog will preserve the feel of the gob piles and historic mining sense of place.

Slope stabilization would employ geomorphic reshaping of the land surface to better direct and control water off the slope into drainages designed to carry the predicted volume of water. This would mitigate some of the accelerated erosion that is occurring on the gob pile outslope and brings sediment into the village zone. Other hill slope restoration treatments include topdressing, revegetation and road decommissioning. Reclamation techniques to stabilize upland drainages and improve their capacity to carry stormwater would also be required in the Slope Zone.

Reclamation strategies include:
- Topdress gob piles with red dog or other coarse textured materials
- Plant native seeding and plantings
- Install coir logs and erosion control mats
- Armor steep slopes with large stone cladding
- Grading of gob piles to resemble natural landforms, improve water conveyance and direct water away from outslopes
- Decommission roads and rework cut and fill slopes that currently intercept and direct runoff to improper locations
- Construct small backsloped terraces to intercept and hold water at the base of the slope

Upland drainage stabilization solutions include:
- Install stone check dams and swales to stabilize upland drainages
- Use stone gabions to provide in-channel stability
- Pack brush in appropriate areas to retain sediment.
LEGEND

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**EAST SLOPE CATCHMENT PROJECT BOUNDARY**

- **SLOPE ZONE - STABILIZE AND INFILTRATE**

- **VILLAGE ZONE - CAPTURE AND CONVEY**

- **ARROYO ZONE - DETAIN AND REUSE**

NOTE: The boundary represents the approximate limits of work based upon stakeholder input. Limits may change according to future engineering studies.
THE VILLAGE ZONE: CAPTURE AND CONVEY

Platted in 1976 by the heirs of Oscar Huber, the Village Zone lies between the steep slopes of the escarpment on the East and the relatively flat arroyo plain and is populated with homes and businesses with an occasional vacant parcel. The Village Zone is best characterized as rural, comprised of new, historic and renovated homes and businesses where density decreases as one moves outward from the central core. While there is a significant amount of development in the zone, roadways and drives are predominately unimproved, packed soil except for some stone drives stabilized with red dog and NM 14. This zone is the most affected by stormwater due to its topographic position, disrupted drainage patterns, undersized stormwater infrastructure and ongoing private property changes.

Development in this zone has decreased the ability of the area soils to infiltrate water. Rooftops and compacted/paved surfaces collect and concentrate stormwater. The unimproved, undersized and badly maintained drainage infrastructure is incapable of conveying the quantity of stormwater to an appropriate outlet location. As topography changes from the steep slopes in the Slope Zone, storm water tends to slow and drop its sediments evidenced by the accumulated sediment on Ice House Road and against structures along the eastern edge of town. Water concentrates on roads as it moves towards the arroyo where it often either cuts deep rills in the road or ponds. Road maintenance, which is the responsibility of the Madrid Landowners Association, is infrequent. Water has also found its way into the basements of several homes and businesses presumably because localized flooding saturates soil and then moves laterally into structures when it encounters less permeable materials below the surface.

The general condition of the conveyance structures are poor and do not adequately collect and discharge water to prevent flooding. The remains of the mining company’s stormwater conveyance system are evident along Hwy 14. At least one drop inlet into a flume carries storm water under Hwy 14. Residents have noted that water will stand in the area following a large rain event, suggesting that the inlet is undersized or full of sediment. Further, the flume dissipates into an area that does not appear to be directly connected to a downstream outlet on Cave Road, and it is assumed that water is left to find its own course through private property. A second flume under the Mining Museum is used to convey water from a previous AML/DOT joint project.

There are two important community goals that may be served by work within the Village Zone. The residents of Madrid are interested in utilizing stormwater as a community resource and it is recommended that strategies to capture, detain and infiltrate stormwater in the Village Zone be employed at every opportunity. Additionally, after precipitation events the roads and drives are difficult to navigate for emergency vehicles and other vehicles. It is recommended that the grading, drainage and conveyance solutions correct these access issues.

Because of the relatively dense built environment, restoration solutions in the Village Zone will need significant engineering. However, there are ample opportunities to employ LID technologies to decentralize stormwater management in conjunction with more traditional engineered approaches. One possibility is to design water harvesting and infiltration features that effectively capture water from

Sediment impacting a historic building at the Coal Mine Museum

Existing concrete flume. Note sedimentation and conditions.

Culvert in arroyo impaired by sediment

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smaller storm events. These structures could be placed within a more conventional stormwater drainage system that would handle larger storm events where it is imperative to move water quickly for public safety and property protection. Madrid potentially offers more opportunities to be creative with LID stormwater drainage and conveyance techniques relative to more urban environments because there are fewer stormwater regulations and, more physical space. However, these stormwater facilities may require a more engineered level of design to safely handle a range of flows. Operations and maintenance also present a challenge because the village is not incorporated and may rely on county support. For instance, LID-built rock swales and infiltration areas may need the occasional shovel to remove sediment whereas a drop inlet and piping will periodically require a jet/vacuum system for periodic maintenance. This increased level of maintenance, its funding and coordination, is a challenge for stakeholders.

LID strategies include:

- Detention basins
- Cobble swales
- Gravel Roadways
- Infiltration galleries or French Drains
- Cisterns
- Rain Gardens

Conventional engineered strategies include:

- Drop Inlets and drainage piping/ culverts
- Valley Gutters, roll and standard concrete curbing

This report does not concern itself with infrastructure other than stormwater conveyance infrastructure; however, engineers and contractors ought to be fully cognizant of the uncoordinated nature of the village’s utilities. The utility easements (as depicted in the Morrison Plat, 1975, amended 1976) are access drives and roads and have potable water, fire protection, electrical service, and telecommunications. There are no community wastewater facilities and the condition of existing electrical utilities is unknown. In addition, though geotechnical investigations of underground coal mine workings have been completed, there is a possibility that construction may encounter underground mine workings.

The New Mexico Department of Transportation currently maintains the drop inlet from above the Mineshaft Tavern, under NM 14 and to the arroyo. There may be operations and maintenance agreements developed between the NMDOT, the Village and the County for those facilities that traverse the NM 14 public right of way.
**THE ARROYO ZONE: DETAIN AND REUSE**

The Arroyo Zone is illustrated in figure 1.4 and stretches from the beginnings of the watershed to Waldo Canyon. The Arroyo Zone in the village proper is almost entirely made up of properties owned by Santa Fe County Open Space and was originally platted as the Albuquerque Coal Company Operations and Maintenance Easement. South of Hwy 14, land is privately owned. Historic mining-related operations have significantly altered the arroyo topography. The mining company and Army Corps of Engineers filled the arroyo and moved the channel to the west to make room for the coal processing and freight facilities. The coal companies, particularly near the Jones Tipple, utilized the relatively level areas within the arroyo for gob and slag dumping. There are building and bridge remnants scattered about the arroyo and there are likely to be other cultural artifacts throughout the floodplain.

The Arroyo Zone is generally well vegetated except in those areas that have coal waste and/or are dedicated to vehicular traffic. Dirt roads within the Arroyo zone often have standing water in the right-of-way following precipitation, complicating vehicular access. There are no readily identifiable engineered stormwater conveyances or detention facilities within the zone that manage water and move it effectively to the arroyo. The village residents have several walking paths and a footbridge to cross the arroyo, and their community garden is located between Cave and Bridge roads. There is at least one water line for the Madrid Water Coop within the Arroyo Zone that roughly follows the old railroad grade and one bridge that crosses the arroyo to the north.

For the purposes of the East Slope Project, the modifications to the arroyo landscape by the railroad grade and other development activities have complicated stormwater conveyance from the Village and Slope Zones into the Madrid arroyo. Essentially all natural drainages between Ice House and Cave Road are interrupted and water either ponds in the roadways or is uncontrolled as it travels through private property. Moreover, there are no engineered stormwater conveyance or detention facilities within the zone that manage water and move it effectively to the arroyo. Reclamation solutions within the Arroyo Zone may be subject to disturbance due to pedestrian and vehicular traffic and thus would require more resilient and permanent reclamation techniques.

LID Strategies include:
- Detention/infiltration ponds
- Rain gardens
- Cisterns or other rain collection devices
- Cobble Swales

Conventional engineering strategies include:
- Drop inlets and drainage piping
- Valley gutters, roll and standard concrete curbing

**IMPLEMENTATION STEPS**

- Kleinfelder has finished a geotechnical study of underground workings on the east slope of the Village. This work verified that water in the mine workings are not contributing to any flooding conditions.
- Wilson and Company engineers are surveying the Village to develop maps.
- URS Corporation is providing engineering and technical services to develop a drainage master plan of the Village.

Steps to take:
- Environmental and Archaeological clearances may be required for those areas not covered by previous efforts.
- Contracting Engineering firm for design
- Design Approvals
- Bidding/negotiation/contract development
- Construction

Regulatory Steps:
- Implement Santa Fe County Open Land and Trail Plan
- Dedicate public rights-of-way within Madrid to the County for operations and maintenance
- Involve the Madrid community and/or civic groups in the County Road Advisory Committee
- Negotiate a maintenance agreement(s) with the New Mexico Department of Transportation for drainage and conveyance under NM 14
- Implement Santa Fe County’s terrain management ordinance.

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Abandoned culvert in gabion structure at NM 14 crossing
**ARROYO RESTORATION PROJECT**

The extent of the Arroyo restoration project is roughly delineated in Figure 1.4. The project area recognizes that a stable main channel is dependent on the stability and proper functioning of its smaller tributaries and these restoration activities may need to address conditions in these tributary channels. The most notable improvements to the arroyo may be made within the section of arroyo north of the Hwy 14 in Santa Fe County Open Space however, coordinated watershed improvements are suggested to the north and south of this core area.

Specifically the project would address the narrow floodplain, the absence of high-flow channels and excessive channel entrenchment. In order to create a more stable channel, the floodplain would need to be widened to accommodate a more sinuous channel. The addition of meanders within a widened floodplain would increase channel length and reduce the potential for additional downcutting. Additionally, the arroyo restoration project provides an opportunity to look for potential areas to detain water to recharge groundwater and reuse water to support perennial crops and planting.

Arroyo systems in the Southwest have geomorphic features that are indicators of channel health. As illustrated in this Healthy Arroyos figure, healthy arroyos have active channels, high flow channels and a fairly well defined floodplain limits.

No maps are available of the valley’s premining topography or the arroyo’s original channel. It is speculated that construction of railroad in 1892 straightened the channel by cutting off numerous bends in the watercourse. Additionally, coal gob and slag were used extensively for ballast and fill of the railroad grade. Maps from 1924 indicate the arroyo channel then ran east of the railroad grade from the fire station and to Cave Road. Channelization by the US Army Corps of Engineers in 1935 and construction of Highway 14 by NM Department of Transportation in the 1950’s effectively shortened the channel by over 300 feet and fixed its present course.

The general result of straightening is an increase in the channel grade or steepness. The channel compensates for the grade change by downcutting that results in higher banks. Within the incised channel, water velocity increases leading to more degradation of the channel due to streambank erosion and scour. In some places, channel incision may be as much as 40 feet high.

All along the watercourse coal wastes were dumped, constraining stream flow from the Antracite #3 mine north to the Jones Tipple. These level areas created by coal wastes became ideal building sites in what was a naturalized, meandering arroyo floodplain with a width of 50 feet or more. Today, the channel is only 10 to 15 feet wide with little or no active floodplain. Current inattention to the area is evident by recent dumping and indiscriminate all-terrain vehicle use. In many cases these areas are barren, not only creating excessive dust during high winds, but also increasing the delivery of coal mining wastes to the channel and potentially impacting water quality.
Legend

- Red: Historic Channels
- Blue: Current Channel
- Green: GOB Piles
- Dotted: US Army Corp channelization
- Orange: NM 14 meander cutoff
- Yellow: Cottonwoods
- Yellow: Bridge Reloc
- Yellow: Arroyo Channelization

Figure 1.4: HISTORIC CHANNELIZATION OF ARROYO
Madrid's Mining Landscape / Madrid, NM / 11.11.11
**DESIGN PROCESS**

Restoration and stabilization of the main stream of the arroyo has potential to recreate a more sinuous channel with meanders that lengthen the channel in coordination with other stormwater improvements. Significantly more analysis of surface water hydrology, including detailed ground surveys and field studies, is required and are beyond the scope of this planning effort. Further, channel restoration efforts will likely require the cooperation of several landowners and the avoidance or integration of historic structures along the channel. Other options to improve surface water quality include the removal of gob materials adjacent to the channel and/or stabilization of gob piles with vegetation to reduce erosion.

Restoration of the arroyo channel requires active construction to broaden the floodplain to allow the channel to lengthen and the development of high flow channels. The restoration will need to be integrated with the East Slope Project components examining upland drainages entering the system from the west and implementation of watershed protection measures to the north and south of County-owned open space.

Channel restoration strategies:

- Boulder weirs, vanes and baffles within the reconstructed floodplain
- Bank lowering
- Channel widening
- Gradient control structures

LID Strategies:

- Retention ponds
- Rain gardens
- Cobble swales

Conventional engineering strategies:

- Stormwater conveyance to move high flows safely to the main channel of the arroyo
- Road grade improvement to better handle water conveyance

**IMPLEMENTATION STEPS**

Current steps underway:

- Wilson and Company engineers are surveying the village to develop maps.
- URS corporation is providing engineering and technical services to develop a drainage master plan for the village

Regulatory Strategies:

- Limit dumping, and ATV use to open space lands in Madrid
- Implement (amend) County Open Spaces and Trails
LEGEND

ARROYO RESTORATION PROJECT BOUNDARY

COUNTY OPEN SPACE

NOTE: The boundary represents the approximate limits of work based upon stakeholder input. Limits may change according to future engineering studies.
1.4 THE PATH FORWARD
THE PATH FORWARD

For the Abandoned Mine Land Program, the Madrid Mining Landscape Plan represents not only an innovative approach to accomplishing its mission, but a much broader view of what the restoration of historic mine lands can achieve. This is evident in both the projects identified with the community, and how the planning process was executed. These innovations include:

- Working with a broad range of stakeholders to identify projects through a community-based planning process;
- Selecting and developing mine reclamation projects on a watershed basis;
- Promoting projects that involve multiple property owners and provide benefits to the larger community as well as to individual property owners;
- Applying low-impact development technologies in a rural area and within a local context;
- Integrating the cultural landscape and the physical landscape in the scope and type of projects; and
- Encouraging the use of local materials in project implementation.

These innovations, taken together, suggest a path to take during the plan’s implementation. They were helpful to both the community and AML, and continuing to follow them will help assure project success. For example, it will be useful to continue to work with a broad range of stakeholders during the implementation of each project, as increasingly specific and technical information is developed, and other consultants and organizations are involved. This manner of outreach and planning will reinforce the sense of investment the community has in the plan, and recognizes the importance of ongoing cooperation among individual property owners. The process and manner of communication and planning, therefore, are substantively part of the engineering, funding and construction of the projects. This begins with clearly outlining the roles and responsibilities of various groups.

ORGANIZATIONAL ROLES AND RESPONSIBILITIES

Successful implementation of this plan will require cooperation between agencies—including AML, NMDOT, and Santa Fe County—and local landowners and community groups. Potential roles and responsibilities for each group are outlined below. In addition, Appendix B lists these in a matrix format. The planning team also envisions these groups to forming partnerships to secure and manage additional funds for value-added, or community specific projects to AML’s more focused efforts. Prospective grants and loan programs are identified in the appendix. Potential roles and responsibilities are outlined below:

Landowners- Because project geography is watershed based, projects will require close cooperation among landowners. Parcels owned by non-participating landowners will be excluded from the design and may result in less effective solutions. Landowners will be asked to participate in project design and may need to allow some level of access to their property. Access may mean engineering assessments and possible constructed improvements.

Civic groups- Civic groups have the capability of leading project planning and implementation efforts. Planning assistance may include communications, outreach and introductions, advocacy and organization. Implementation efforts may include organizing volunteers, acting as a community liaisons at construction meetings or taking over the Madrid Mining Landscape website. Also, the Madrid civic groups may write grants for additional funding for construction, maintenance or operations of built facilities. In addition, the Madrid civic groups may take a leadership role in seeking and acquiring funding for cisterns to actively reuse harvested stormwater.

Non-Governmental Organizations (NGO)- Non-governmental and non-profit groups may be resources for grant writing, proposal development, project administration, and outreach to volunteers. Utilizing another organizations’ proven track record of project administration is a method Madrid residents may use to leverage and broaded access to resources.

County- Staff at Santa Fe County have been actively involved in the planning for AML projects and are anticipating continuing involvement through the design and construction of improvements. AML, the County and the Planning Team are actively defining the scope of county involvement in the operations and maintenance of drainage facilities. The County may also play a role in advocating and enforcing codes that support the projects in this plan.

AML- AML will be the sponsor of engineering, geotechnical, and drainage reports, engineering and design, construction and minor maintenance of improvements. Though AML’s organizational authority sunsets in 2021, it has the opportunity to develop relationships with multiple stakeholders to perpetuate its mission. AML may need assistance to have the Madrid Mining Landscape plan succeed. As community projects begin to take shape, AML
may require community liaison support to facilitate communication between themselves, stakeholders and landowners. Liaison activities may take the form of individual conversations, civic group presentations, meetings with county staff and officials, state interagency meetings, or community meetings.

Good communications are crucial to realizing the vision of the community plan. This report recommends that AML and its consultants and stakeholders share schedules, milestones and significant information (including reports and assessments) on a regular basis. Access and distribution of this information may follow the same paths established by this plan or other, more appropriate venues as determined by AML.

COORDINATION WITH LANDOWNERS
As part of the geotechnical and stormwater studies, the consultants may need access to private property. Property owners will receive requests for entry which will allow the engineers to collect information. Once solutions are proposed, they will be presented to the community and AML will request permission from various property owners to do work on their property. If a property owner does not allow work on their property, the engineers will design around that property owner to make it work for the entire community. As much as possible, the designs will not impede upon private property owners, but will attempt to push all infrastructure into the public right-of-way.

COORDINATION WITH STATE AND LOCAL AGENCIES
Due to their comprehensive nature, the East Slope Reclamation Project and the Arroyo Restoration projects will require coordination and review by multiple agencies. Listed below are the agencies and elements of the projects that may require review, coordination, and approvals. It is assumed that the community-based planning approach used during project planning planning is important for successful project implementation, and that AML will continue to solicit input from stakeholders and Madrid's civic groups.

The State Historic Preservation Office (SHPO). Since the Village of Madrid Historic District is on the National Register of Historic Places, alterations to not only buildings but also the overall "cultural landscape" may require review by SHPO. During the course of the planning phase, the project team conducted a preliminary viewshed analysis to identify which gob piles are most prominent and contribute to the overall identity of the town. (The exhibits from the Viewshed Analysis can be found in the Task Two Report) As part of the community planning process, the project team consulted with SHPO about proposed improvements and the implications on SHPO's responsibility to preserve the historic landscape. In September of 2011 representatives of SHPO and project team members toured Madrid to better understand what aspects of the landscape may be impacted by improvements to the watershed and arroyo. As a result of the consultations with SHPO, AML requests that SHPO receive and provide courtesy reviews of reclamation plans. The viewshed analyses will be used to guide project-specific decisions that may impact the overall historic landscape.

Santa Fe County. The village of Madrid is not an incorporated municipality so Santa Fe County reviews requests for changes in land uses and building permits. The County is also responsible for the County Open Space. Representatives from Santa Fe County, most notably Beth Mills, Open Space Planner, has participated in the overall planning process. In January of 2011, John Kretzmann, Ken Romig and community representatives presented an overview of the Madrid's Mining Landscape project to the Santa Fe County Commission, with a request for a more active partnership between AML and the County. The County Commission directed the County Manager to work with AML on the implementation of the projects. As project plans move from concept to schematic design, coordination with the County will range from conceptual review to technical review of proposed watershed improvements, County review of proposed drainage structures and open space lands, and consultation on any projects impacting County lands.

New Mexico Department of Transportation (NMDOT). The NMDOT has jurisdiction over New Mexico State Road 14. Any projects that impact the roadway, such as culverts, swales, and other stormwater management improvements, will require coordination and review with NMDOT. NMDOT may ultimately assume ownership and control of some improvements such as drainage structures adjacent to the roadway. Early consultations on project designs will help identify potential conflicts between proposed improvements and NMDOT standards. At the very least, NMDOT District Five engineers and officials shall receive courtesy copies of reclamation plans.
**The Path Forward**

**M A D R I D ' S  M I N I N G  L A N D S C A P E**

**BENEFITS OF THE PLANS’ IMPLEMENTATION**

With the plans’ implementation, we foresee several general, specific and intangible benefits to the quality life for residents of Madrid; and the accomplishment of the Abandoned Mine Land programs mission. General benefits relate to those improvements affecting the larger quality of life for all community members. Specific benefits are those attributed to an individual landowner.

**General Benefits:**
- Critical stormwater and flooding issues are corrected
- Surface water quality and air quality may improve
- Stormwater is managed as a community resource
- Public open space is revegetated and upgraded
- History of Madrid is interpreted by signage describing AML reclamation
- Wildlife corridors from the Galisteo River to the Ortiz Mountains are enhanced.
- Access by public safety vehicles is improved

**Specific Benefits:**
- Vehicular access to homes and businesses is improved
- Property damage from sedimentation and stormwater is reduced

Madrid may choose to measure or monitor these elements as indicators as watershed health with the help of watershed groups. It is likely however, that these benefits will be assessed in community conversations and partnership dialogues as improvements are constructed.

**Intangible Benefits:**

This plan may give planning partners the opportunity to begin constructive dialogues that address issues that do not fall under AML’s funding parameters.

The NM Abandoned Mine Land program confidently addressed its obligations to the legacy of coal mining in Madrid.

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**TIMELINE**

Work has already begun on the implementation of this community plan. AML has undertaken a stormwater management study and a geotechnical study. It is anticipated that the various engineering studies, environmental clearances, archaeological surveys, and preparation of the construction documents will take approximately two years. See the associated timeline below.

<table>
<thead>
<tr>
<th>Project Steps</th>
<th>Months</th>
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</thead>
<tbody>
<tr>
<td>Geotechnical Study</td>
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</tr>
<tr>
<td>Hydrologic Model</td>
<td>6 months</td>
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<tr>
<td>Environmental Assessment / Archaeological Clearances</td>
<td>12 months</td>
</tr>
<tr>
<td>Engineering and Design</td>
<td>12 months</td>
</tr>
<tr>
<td>Construction</td>
<td>12 months</td>
</tr>
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</table>

We are HERE (as of the date of this plan)